

Decision making: policy and procedures for all staff, board and volunteers

Policy Statement

Healthwatch Bristol, North Somerset and South Gloucestershire (Healthwatch BNSSG) makes its decisions in an open and transparent way and ensures the interests of the people of Bristol, North Somerset and South Gloucestershire are always put first. This policy and associated procedures outline the steps taken to ensure decisions are evidence based and lead to substantive impact in the community.

The governing regulations and standards are:

- *The NHS Bodies and Local Authorities (Partnership Arrangements, Care Trusts, Public Health and Local Healthwatch) Regulations 2012* - referred to as Regulation 40 throughout this document.
- *Freedom of Information Act 2000*.
- *Seven Principles of Public Life (Nolan Principles)*.

This policy applies to all relevant decisions made by Healthwatch BNSSG

Relevant decisions

Regulation 40 requires Healthwatch BNSSG to have in place and publish procedures for making relevant decisions. Relevant decisions include:

- How to undertake our activities.
- Which health and care services we are looking at covering with our activities.
- The amounts we will spend on our activities.
- Whether to request information.
- Whether to make a report or a recommendation.
- Which premises to Enter and View and when those premises are to be visited.
- Whether to refer a matter to Overview and Scrutiny Committee.
- Whether to report a matter concerning our activities to another person.
- Any decisions about sub-contracting.

Relevant decisions do not include day-to-day activity that may be required to carry out exploratory work prior to making a relevant decision.

Who may make such decisions?

The Healthwatch BNSSG Board will be responsible for making relevant decisions. The Board will have the power to delegate some of the relevant decision making to the Area Manager of Healthwatch BNSSG for example, small pieces of work which do not have a substantive impact on staff or financial resources.

All relevant decisions, including those delegated to the Area Manager, will be recorded in the minutes of the Board meeting at which the decision was made. The minutes of all Board meetings are published on Healthwatch BNSSG's three websites once they have been agreed by the Board as being a correct record of the meeting concerned.

Once a decision has been made, the staff team is responsible for implementation and delivery, with an agreed reporting process to Board.

The Board of Healthwatch BNSSG will reconsider a decision where new data has become available, or if circumstances change, which might prompt it to reach a different decision, or where there is evidence that this decision-making process was not followed.

As a private company limited by guarantee and a charitable organisation, decision making within Healthwatch BNSSG is also covered in our Articles of Association.

Involving lay persons or volunteers in such decisions

Healthwatch BNSSG's Board is composed of lay persons (a person who is not a health or social care professional) and volunteers (a person who is not a paid employee of Healthwatch BNSSG). Healthwatch BNSSG intends to secure broad based views on its activities wherever possible, and involves others, particularly lay people and volunteers in its decision making.

How are decisions made?

The potential scope of the work of Healthwatch BNSSG is vast - it has a responsibility for health and social care services for all adults, children and young people in Bristol, North Somerset and South Gloucestershire, including those who are most vulnerable or may be excluded. This means we must prioritise the issues we focus on. The main sources to inform our work programme are likely to come from:

- People's experiences of health and social care services that they share with us.
- Evidence we proactively collect about specific areas of concern through the stories and enquiries we hear directly, including deliberative research, public surveys and polls.
- National and local data sets that evidence issues affecting large numbers of the local population and the most excluded.

This list is not exhaustive and other relevant sources of data will be considered.

In order to prioritise, Healthwatch BNSSG Board will carefully consider all sources of information and decide where it can add most value. Areas to be considered include but are not limited to:

- That the issues fit with our organisational role and responsibilities, ensuring Healthwatch BNSSG delivers to its statutory remit.
- How much the issue matters to local people, it must be something they care about as we are here to be the voice of people in health and social care.
- How much change Healthwatch BNSSG can bring about. This enables us to make sure we are choosing areas where we can have the greatest impact. This is important to deliver the greatest return for our budget, maintain our independence and ensure we bring issues to the attention of the health and care system.

- Does the change need to come from Healthwatch BNSSG - so we aren't focusing on things that others can do more easily and effectively?
- Finally, the Board of Healthwatch BNSSG will consider our work as a full set of priorities, as together they need to have the greatest impact for people using health and social care services.

Board meetings are open to the public, and minutes recording decisions will be available via Healthwatch BNSSG's three websites.

Dealing with breaches of any procedure referred to in this policy document, including circumstances in which a breach would be referred to the local authority.

If a decision is taken in the name of Healthwatch BNSSG without authorisation in the manner set out in this policy document, the Board will determine what action is needed. This may be to either approve the decision retrospectively, or to reverse the decision.

If the breach of the agreed procedure is considered to have also breached the contract between Healthwatch BNSSG and Bristol, North Somerset and South Gloucestershire Local Authorities, it will be reported to the relevant Local Authority and further action agreed between the Local Authority and Healthwatch BNSSG.

In each eventuality, actions will be minuted and published on Healthwatch BNSSG relevant website.

Equality, Diversity and Inclusion statement

Healthwatch BNSSG is committed to ensuring all decisions made are free from any form of discrimination on the grounds of age, disability, gender, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation, in accordance with the Equality Act 2010.

Healthwatch BNSSG will monitor this policy in order to identify whether it is having an adverse impact on any group of individuals and act accordingly.

Review of policy document

The Board of Healthwatch BNSSG will review the effectiveness of the decision-making policy and procedures set out in this document every year. Any amendments to this policy and the procedures governing the making of relevant decisions will require a simple majority of board members voting in favour.

The amended policy document will be published on the websites of all three Healthwatch managed by Healthwatch BNSSG as soon as is practicable.

Procedures

Healthwatch BNSSG undertakes to carry out the following procedures:

- Publish Healthwatch BNSSGs most up to date policy document on the three websites.
- Review and obtain Board approval to Healthwatch BNSSG decision making policy every year.

- Ensure all Healthwatch BNSSG staff are familiar with the policy and refresh their understanding and awareness of the need for open and transparent decision making by reading the policy on a regular basis, at a minimum after review by the Board.
- Publish minutes from Board meetings where decisions are made in a timely manner on Healthwatch BNSSGs three websites. Where decisions are made outside of board meetings, they will be ratified at the subsequent Board meeting.

Decision making policy and procedures	
Version	0.2
Author	Vicky Marriott
Approved by	Board of Healthwatch BNSSG
Date approved	11 th May 2021
Effective date	11 th May 2021
Review date	11 th May 2022

Appendix 1

Healthwatch Bristol, North Somerset and South Gloucestershire each have a decision-making Prioritisation Panel who meet quarterly to recommend actions around patient feedback reports. These panels are chaired by the Area Manager and are comprised of at least four volunteers, two staff members and two Board members. **Each year the Panels meet to recommend to the Board an annual workplan. The scoring matrix below takes into account strategic priorities of the area and patient feedback from the previous year. It is under regular review so please send your comments and suggestions.**

Give a score to each question between 0 - 3	Issue description	Issue description	Issue description	Weight x
Are there reports on this issue already/or evidence others think it is important?				X1
Can Healthwatch add value even if the issue is currently being dealt with by another organisation?				X1
Is this issue significance because it impacts on many people <i>or</i> because it impacts on a small number of marginalised people?				X1
Can Healthwatch make a significant difference to the issue?				X1
Has a strategic partner requested Healthwatch consider the issue?				X1
Does this issue fit into Healthwatch strategic planning timescales?				X1
Does this issue help Healthwatch to make an investment in future BNSSG health & care?				X1
Is this issue unresolved and should be left until it aligns with opportunities for change?				X1
Is there is sufficient time to make an impact? (lower score - less sure)				X1
Are there sufficient resources to take the appropriate action?				X1
Is there sufficient local evidence about this issue to take it forward as a project?				X1
Does this issue align with JSNA/Health & Wellbeing Strategy of Health and Wellbeing Board?				Score X 2
Total Score				

Scores of 30+ = high priority. Scores 20-30 = medium priority. Scores 10-19 = low priority. We will average the scores across the panel, to eliminate bias.